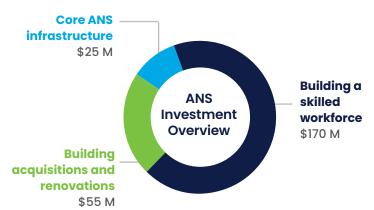




Over the next six years, we plan to invest over **\$250 million dollars** to establish an **Ambulatory Network Strategy** (ANS) that will expand NorthBay's footprint and help us bring vibrance to the neighborhoods we live in and serve.

This substantial investment affirms our commitment to becoming **the healthcare provider of choice** for the North Bay region by 2030 and addressing the significant need for advanced, compassionate primary care and other outpatient medical services.



Our Goals Expand our Network



Lead in Innovation and Technology Become the Ambulatory System of Choice

The Road to 2030: By the Numbers

Expanded geographic footprint with additional details for five new locations to be announced soon.



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6–10 new primary care centers **200,000+** additional primary care visits per year

7-day average wait time for primary care appointments **14-day** average wait time for specialty care appointments

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45 new primary care providers

For more information, visit NorthBay.org/ANS



Within a **15 minute**

drive to Neighborhood Clinics for every patient specialty providers Within a

90 new

30 minute drive to Specialty Hubs for every patient